# SUPPLEMENTAL FINANCIAL AND OPERATING INFORMATION

### **Selected Ten-year Financial and Operating Summary**

| (\$ millions, except where indicated)                                       | 2019    | 2018   | 2017   | 2016   | 2015    | 2014   | 2013   | 2012(1) | 2011(1) | 2010(2)(3) |
|---|---------|--------|--------|--------|---------|--------|--------|---------|---------|------------|
| Financial Highlights  |         |        |        |        |         |        |        |         |         |            |
| Gross Revenues and Marketing and Other                                      | 20,306  | 22,587 | 18,946 | 13,224 | 16,801  | 25,122 | 24,181 | 22,948  | 22,829  | 18,085     |
| Net earnings (loss)   | (1,370) | 1,457  | 786    | 922    | (3,850) | 1,258  | 1,829  | 2,022   | 2,224   | 947        |
| Earnings (loss) per share   |         |        |        |        |         |        |        |         |         |            |
| Basic   | (1.40)  | 1.41   | 0.75   | 0.88   | (3.95)  | 1.26   | 1.85   | 2.06    | 2.40    | 1.11       |
| Diluted   | (1.41)  | 1.40   | 0.75   | 0.88   | (4.01)  | 1.20   | 1.85   | 2.06    | 2.34    | 1.05       |
| Capital expenditures <sup>(4)</sup>   | 3,432   | 3,578  | 2,220  | 1,705  | 3,005   | 5,023  | 5,028  | 4,701   | 4,618   | 3,571      |
| Total debt <sup>(8)</sup>   | 5,520   | 5,747  | 5,440  | 5,339  | 6,756   | 5,292  | 4,119  | 3,918   | 3,911   | 4,187      |
| Debt to capital employed (%) <sup>(5)</sup>                                 | 24.2    | 22.7   | 23.2   | 23.2   | 28.9    | 20.0   | 17.0   | 17.0    | 18.0    | 22.0       |
| Upstream  |         |        |        |        |         |        |        |         |         |            |
| Daily production, before royalties  |         |        |        |        |         |        |        |         |         |            |
| Crude oil & NGLs (mboe/day)   | 206.5   | 214.7  | 233.0  | 228.6  | 230.9   | 236.6  | 226.5  | 209.2   | 211.3   | 202.6      |
| Conventional natural gas (mmcf/day)   | 500.9   | 507.0  | 539.1  | 559.9  | 689.0   | 621.0  | 512.7  | 554.0   | 607.0   | 506.8      |
| Total production (mboe/day)   | 290.0   | 299.2  | 322.9  | 321.2  | 345.7   | 340.1  | 312.0  | 301.5   | 312.5   | 287.1      |
| Total proved reserves, before royalties <i>(mmboe)</i> <sup>(6)</sup>       | 1,431   | 1,471  | 1,301  | 1,224  | 1,324   | 1,279  | 1,265  | 1,192   | 1,172   | 1,081      |
| Downstream  |         |        |        |        |         |        |        |         |         |            |
| Upgrading   |         |        |        |        |         |        |        |         |         |            |
| Synthetic crude oil sales (mbbls/day)                                       | 55.4    | 52.9   | 49.8   | 55.2   | 51.1    | 53.3   | 50.5   | 60.4    | 55.3    | 54.1       |
| Upgrading differential (\$/bbl)   | 17.19   | 29.05  | 18.66  | 20.74  | 18.66   | 21.80  | 29.14  | 22.34   | 27.34   | 14.52      |
| <b>Canadian Refined Products</b>  |         |        |        |        |         |        |        |         |         |            |
| Fuel sales (million of litres/day) <sup>(7)</sup>                           | 7.4     | 7.7    | 7.3    | 6.6    | 7.6     | 8.0    | 8.1    | 8.7     | 9.5     | 8.2        |
| Refinery throughput   |         |        |        |        |         |        |        |         |         |            |
| Prince George Refinery (mbbls/day) <sup>(12)</sup>                          | 7.2     | 10.7   | 11.2   | 9.4    | 10.7    | 11.7   | 10.3   | 11.1    | 10.6    | 10.0       |
| Lloydminster Refinery (mbbls/day)   | 26.4    | 27.1   | 26.8   | 27.8   | 28.1    | 28.8   | 26.4   | 28.3    | 28.1    | 27.8       |
| U.S. Refining and Marketing   |         |        |        |        |         |        |        |         |         |            |
| Refinery throughput   |         |        |        |        |         |        |        |         |         |            |
| Lima Refinery (mbbls/day)   | 136.4   | 151.1  | 172.2  | 138.2  | 136.1   | 141.6  | 149.4  | 150.0   | 144.3   | 136.6      |
| BP-Husky Toledo Refinery (mbbls/day) <sup>(9)</sup>                         | 63.1    | 71.1   | 76.6   | 62.2   | 68.2    | 63.2   | 65.0   | 60.6    | 63.9    | 64.4       |
| Superior Refinery (mbbls/day) <sup>(10)</sup>                               | _       | 11.7   | 5.5    | _      | _       | _      | _      | _       | _       | _          |
| Refining and marketing margin (U.S. \$/bbl crude throughput) <sup>(1)</sup> | 13.83   | 13.03  | 11.44  | 8.94   | 10.09   | 9.37   | 15.06  | 17.48   | 17.60   | 7.29       |

<sup>(1)</sup> Gross revenues and U.S. refining margin have been recast for 2012 and 2011 to reflect a change in the classification of certain trading transactions.

<sup>(2)</sup> Results reported for 2010 have not been adjusted for the change in presentation of the former Midstream.

<sup>(</sup>a) Results are reported in accordance with previous Canadian GAAP. Certain reclassifications have been made to conform with current presentation.

<sup>(4)</sup> Excludes capitalized costs related to asset retirement obligations and capitalized interest incurred during the period. Includes Exploration and Production assets acquired through acquisition, but excludes assets acquired through corporate acquisition.

Debt to capital employed is a non-GAAP measures. Refer to Section 9.3 of the Management's Discussion and Analysis for disclosures on non-GAAP measures.

<sup>(</sup>a) Total proved reserves, before royalties are prepared in accordance with the Canadian Securities Administrators' National Instrument 51-101, "Standards of Disclosure for Oil and Gas Activities." Refer to Section 9.2 of the Management's Discussion and Analysis for a discussion.

Puel sales have been recast to exclude non-retail products, results reported for 2010 have not been adjusted for the change in presentation.

Total debt is a non-GAAP measure that equals the sum of long-term debt, long-term debt due within one year and short-term debt. Refer to Section 9.3 of the Management's Discussion and Analysis for disclosures on non-GAAP measures.

<sup>(9)</sup> BP-Husky Toledo Refinery throughput was revised in the first quarter of 2016 to reflect total throughput. Prior periods reflected crude throughput only and 2015 has been restated to conform with current presentation. Results reported for 2014 and prior have not been adjusted for the change in presentation.

<sup>(10)</sup> Superior Refinery was acquired in November 2017.

<sup>(1)</sup> U.S. refining margin has been revised to include impact of U.S. product marketing margin. Results reported for 2016 and prior have not been adjusted for the change in presentation.

<sup>(12)</sup> Sale of the Prince George Refinery closed on November 1, 2019.

# **Segmented Financial Information**

|  | Upstream   |        |        |        |         |       |       |       |         |         | Downstream |       |       |       |       |  |
|--|--|--------|--------|--------|---------|-------|-------|-------|---------|---------|------------|-------|-------|-------|-------|--|
|  | Exploration and Production <sup>(1)</sup> Infrastructure and Marketing |        |        |        |         |       |       |       | Up      | grading |            |       |       |       |       |  |
| (\$ millions)  | 2019   | 2018   | 2017   | 2016   | 2015    | 2019  | 2018  | 2017  | 2016    | 2015    | 2019       | 2018  | 2017  | 2016  | 2015  |  |
| Year ended December 31                               |  |        |        |        |         |       |       |       |         |         |            |       |       |       |       |  |
| Gross revenues                                       | 4,958  | 4,330  | 4,978  | 4,036  | 5,374   | 2,342 | 2,211 | 1,976 | 955     | 1,264   | 1,777      | 1,750 | 1,440 | 1,324 | 1,319 |  |
| Royalties  | (323)  | (335)  | (363)  | (305)  | (432)   | _     | _     | _     | _       | _       | _          | _     | _     | _     | _     |  |
| Marketing and other                                  | _  | _      | _      | _      | _       | 189   | 668   | (40)  | (88)    | 38      | _          | _     | _     | _     | _     |  |
| Revenues, net of royalties                           | 4,635  | 3,995  | 4,615  | 3,731  | 4,942   | 2,531 | 2,879 | 1,936 | 867     | 1,302   | 1,777      | 1,750 | 1,440 | 1,324 | 1,319 |  |
| Expenses   |  |        |        |        |         |       |       |       |         |         |            |       |       |       |       |  |
| Purchase of crude oil and products                   | _  | _      | _      | 32     | 41      | 2,336 | 2,087 | 1,855 | 857     | 1,123   | 1,303      | 928   | 983   | 808   | 922   |  |
| Production, operating and transportation expenses    | 1,634  | 1,527  | 1,650  | 1,760  | 2,076   | 21    | 23    | 13    | 20      | 37      | 217        | 195   | 197   | 168   | 169   |  |
| Selling, general and administrative expenses         | 297  | 296    | 265    | 232    | 237     | 9     | 5     | 4     | 5       | 7       | 9          | 7     | 9     | 4     | 4     |  |
| Depletion, depreciation, amortization and impairment | 4,312  | 1,811  | 2,237  | 1,815  | 7,993   | 12    | _     | 2     | 13      | 25      | 115        | 123   | 99    | 103   | 106   |  |
| Exploration and evaluation expenses                  | 547  | 149    | 146    | 188    | 447     | _     | _     | _     | _       | _       | _          | _     | _     | _     | _     |  |
| Loss (gain) on sale of assets                        | (3)  | (2)    | (42)   | (192)  | (17)    | _     | _     | 1     | (1,439) | _       | _          | _     | _     | _     | _     |  |
| Other – net  | 86   | (120)  | 6      | 53     | (34)    | _     | 2     | (8)   | (3)     | (5)     | _          | _     | _     | (1)   | (11)  |  |
| Total Expenses                                       | 6,873  | 3,661  | 4,262  | 3,888  | 10,743  | 2,378 | 2,117 | 1,867 | (547)   | 1,187   | 1,644      | 1,253 | 1,288 | 1,082 | 1,190 |  |
| Earnings (loss) from operating activities            | (2,238)  | 334    | 353    | (157)  | (5,801) | 153   | 762   | 69    | 1,414   | 115     | 133        | 497   | 152   | 242   | 129   |  |
| Share of equity investment gain (loss)               | 50   | 51     | 12     | (1)    | (5)     | 9     | 18    | 49    | 16      | _       | _          | _     | _     | _     |       |  |
| Net financial items                                  | (160)  | (97)   | (126)  | (140)  | (139)   | (3)   | _     | _     | _       | _       | (1)        | (1)   | (1)   | (1)   | (1)   |  |
| Earnings (loss) before income tax                    | (2,348)  | 288    | 239    | (298)  | (5,945) | 159   | 780   | 118   | 1,430   | 115     | 132        | 496   | 151   | 241   | 128   |  |
| Current income taxes                                 | 32   | (484)  | (34)   | (100)  | (41)    | _     | 354   | _     | _       | 222     | 63         | 168   | 63    |       | (17)  |  |
| Deferred income taxes                                | (674)  | 549    | 99     | 19     | (1,566) | 43    | (141) | 32    | 122     | (191)   | (28)       | (33)  | (22)  | 66    | 52    |  |
| Total income tax provision (recovery)                | (642)  | 65     | 65     | (81)   | (1,607) | 43    | 213   | 32    | 122     | 31      | 35         | 135   | 41    | 66    | 35    |  |
| Net earnings (loss)                                  | (1,706)  | 223    | 174    | (217)  | (4,338) | 116   | 567   | 86    | 1,308   | 84      | 97         | 361   | 110   | 175   | 93    |  |
| Total assets as at December 31                       | 17,533   | 19,175 | 17,920 | 19,098 | 21,103  | 1,661 | 1,301 | 1,364 | 1,582   | 1,699   | 1,203      | 1,149 | 1,263 | 1,076 | 1,141 |  |

Includes allocated depletion, depreciation, amortization and impairment related to assets in Infrastructure and Marketing, as these assets provide a service to Exploration and Production.

Eliminations relate to sales and operating revenues between segments recorded at transfer prices based on current market prices.

# **Segmented Financial Information - Con't**

| Downstream |           |           |         |       |       | Corporate and Eliminations <sup>(2)</sup> Total |         |          |       |         |         |         |         |         |         |        |        |         |         |
|------------|-----------|-----------|---------|-------|-------|---|---------|----------|-------|---------|---------|---------|---------|---------|---------|--------|--------|---------|---------|
| C          | anadian l | Refined F | roducts |       | U.    | S. Refinin                                      | g and M | arketing |       |         |         |         |         |         |         |        |        |         |         |
| 2019       | 2018      | 2017      | 2016    | 2015  | 2019  | 2018  | 2017    | 2016     | 2015  | 2019    | 2018    | 2017    | 2016    | 2015    | 2019    | 2018   | 2017   | 2016    | 2015    |
| 3,122      | 3,412     | 2,787     | 2,301   | 2,886 | 9,940 | 11,770  | 9,355   | 5,995    | 7,345 | (2,022) | (1,554) | (1,550) | (1,299) | (1,425) | 20,117  | 21,919 | 18,986 | 13,312  | 16,763  |
| _          | _         | _         | _       | _     | _     | _   | _       | _        | _     | _       | _       | _       | _       | _       | (323)   | (335)  | (363)  | (305)   | (432)   |
| _          | _         | _         | _       | _     | _     | _   | _       | _        | _     | _       | _       | _       | _       | _       | 189     | 668    | (40)   | (88)    | 38      |
| 3,122      | 3,412     | 2,787     | 2,301   | 2,886 | 9,940 | 11,770  | 9,355   | 5,995    | 7,345 | (2,022) | (1,554) | (1,550) | (1,299) | (1,425) | 19,983  | 22,252 | 18,583 | 12,919  | 16,369  |
| 2,571      | 2,760     | 2,219     | 1,770   | 2,281 | 8,629 | 10,334  | 8,059   | 5,188    | 6,455 | (2,022) | (1,554) | (1,550) | (1,299) | (1,425) | 12,817  | 14,555 | 11,566 | 7,356   | 9,397   |
| 278        | 265       | 256       | 241     | 238   | 869   | 795   | 563     | 535      | 474   | (2)     | (2)     | _       | _       | _       | 3,017   | 2,803  | 2,679  | 2,724   | 2,994   |
| 53         | 47        | 53        | 43      | 31    | 33    | 22  | 15      | 13       | 10    | 292     | 277     | 304     | 247     | 53      | 693     | 654    | 650    | 544     | 342     |
| 218        | 115       | 111       | 102     | 103   | 735   | 450   | 354     | 342      | 333   | 104     | 92      | 79      | 87      | 84      | 5,496   | 2,591  | 2,882  | 2,462   | 8,644   |
| _          | _         | _         | _       | _     | _     | _   | _       | _        | _     | _       | _       | _       | _       | _       | 547     | 149    | 146    | 188     | 447     |
| (6)        | (2)       | (5)       | (3)     | (5)   | 1     | _   | _       | _        | _     | _       | _       | _       | _       | _       | (8)     | (4)    | (46)   | (1,634) | (22)    |
| _          | (1)       | (1)       | (10)    | 1     | (654) | (464)   | (21)    | (176)    | (236) | (16)    | (8)     | 6       | 110     | (2)     | (584)   | (591)  | (18)   | (27)    | (287)   |
| 3,114      | 3,184     | 2,633     | 2,143   | 2,649 | 9,613 | 11,137  | 8,970   | 5,902    | 7,036 | (1,644) | (1,195) | (1,161) | (855)   | (1,290) | 21,978  | 20,157 | 17,859 | 11,613  | 21,515  |
| 8          | 228       | 154       | 158     | 237   | 327   | 633   | 385     | 93       | 309   | (378)   | (359)   | (389)   | (444)   | (135)   | (1,995) | 2,095  | 724    | 1,306   | (5,146) |
|            | _         | _         | _       | _     | _     | _   | _       | _        | _     |         | _       | _       | _       | _       | 59      | 69     | 61     | 15      | (5)     |
| (15)       | (12)      | (12)      | (7)     | (6)   | (18)  | (14)  | (14)    | (3)      | (3)   | (36)    | (112)   | (208)   | (220)   | (71)    | (233)   | (236)  | (361)  | (371)   | (220)   |
| (7)        | 216       | 142       | 151     | 231   | 309   | 619   | 371     | 90       | 306   | (414)   | (471)   | (597)   | (664)   | (206)   | (2,169) | 1,928  | 424    | 950     | (5,371) |
| 38         | 100       | 45        | _       | 6     | 17    | 9   | 2       | _        | 15    | 25      | (72)    | (79)    | 99      | 121     | 175     | 75     | (3)    | (1)     | 306     |
| (40)       | (42)      | (7)       | 41      | 55    | 52    | 129   | 135     | 33       | (106) | (327)   | (66)    | (596)   | (252)   | (71)    | (974)   | 396    | (359)  | 29      | (1,827) |
| (2)        | 58        | 38        | 41      | 61    | 69    | 138   | 137     | 33       | (91)  | (302)   | (138)   | (675)   | (153)   | 50      | (799)   | 471    | (362)  | 28      | (1,521) |
| (5)        | 158       | 104       | 110     | 170   | 240   | 481   | 234     | 57       | 397   | (112)   | (333)   | 78      | (511)   | (256)   | (1,370) | 1,457  | 786    | 922     | (3,850) |
| 1,287      | 1,431     | 1,548     | 1,410   | 1,448 | 8,691 | 8,566   | 7,580   | 7,017    | 6,784 | 2,747   | 3,603   | 3,252   | 2,077   | 881     | 33,122  | 35,225 | 32,927 | 32,260  | 33,056  |

# **Upstream Operating Information**

|   | 2019  | 2018  | 2017  | 2016  | 2015  |
|---|-------|-------|-------|-------|-------|
| Daily Production, before royalties      |       |       |       |       |       |
| Light & Medium crude oil (mbbls/day)    | 24.9  | 30.8  | 51.4  | 63.1  | 80.5  |
| NGL (mbbls/day) <sup>(3)</sup>          | 22.6  | 22.9  | 18.1  | 14.0  | 18.2  |
| Heavy crude oil (mbbls/day)             | 30.2  | 36.8  | 44.4  | 54.1  | 69.1  |
| Bitumen (mbbls/day) <sup>(3)</sup>      | 128.8 | 124.2 | 119.1 | 97.4  | 63.1  |
|   | 206.5 | 214.7 | 233.0 | 228.6 | 230.9 |
| Conventional natural gas (mmcf/day)     | 500.9 | 507.0 | 539.1 | 555.9 | 689.0 |
| Total production (mboe/day)             | 290.0 | 299.2 | 322.9 | 321.2 | 345.7 |
| Average sales prices                    |       |       |       |       |       |
| Light & Medium crude oil (\$/bbl)       | 72.85 | 83.71 | 67.36 | 52.40 | 57.55 |
| NGL (\$/bbl) <sup>(3)</sup>             | 44.99 | 55.72 | 44.18 | 38.01 | 45.88 |
| Heavy crude oil (\$/bbl)                | 54.70 | 39.26 | 43.38 | 30.50 | 37.16 |
| Bitumen (\$/bbl)                        | 49.00 | 30.17 | 38.20 | 27.63 | 34.47 |
| Conventional natural gas (\$/mcf)(3)    | 6.44  | 6.64  | 5.52  | 4.40  | 5.80  |
| Operating costs (\$/boe)                | 15.53 | 14.00 | 13.93 | 14.04 | 15.14 |
| Operating netbacks <sup>(1)(2)(3)</sup> |       |       |       |       |       |
| Light & Medium crude oil (\$/bbl)       | 25.60 | 45.44 | 39.83 | 23.82 | 29.40 |
| NGL (\$/bbl)                            | 31.86 | 39.53 | 27.05 | 22.99 | 32.10 |
| Heavy crude oil (\$/bbl)                | 14.78 | 7.41  | 15.33 | 9.25  | 14.56 |
| Bitumen (\$/bbl)                        | 33.82 | 16.65 | 24.85 | 15.21 | 15.41 |
| Conventional natural gas (\$/mcf)       | 4.71  | 4.99  | 3.67  | 2.51  | 3.93  |

<sup>(1)</sup> The operating netback includes results from Upstream Exploration and Production and excludes results from Upstream Infrastructure and Marketing. Operating netback is a non-GAAP measure. Refer to Section 9.3 of the Management's Discussion and Analysis for disclosures on non-GAAP measures.

<sup>(2)</sup> Includes associated co-products converted to boe.

<sup>(9)</sup> Reported production volumes and associated per unit values include Husky's working interest production from the BD Project (40%). Revenues and expenses related to the Husky-CNOOC Madura Ltd. joint venture are accounted for under the equity method for financial statement purposes.

# **Supplemental Upstream Operating Statistics**

| Operating Netback Analysis <sup>(1)</sup>                           | 2019    | 2018   | 2017  |
|---|---------|--------|-------|
| Upstream  Crude Oil Fourier loot (C/L-x/2)                          |         |        |       |
| Crude Oil Equivalent (5/boe) <sup>(2)</sup> Sales volume (mboe/day) | 290.0   | 299.2  | 322.9 |
| Gross revenue (5/boe) <sup>(6)</sup>                                | 48.37   | 41.50  | 42.47 |
| Royalties (\$/boe)  | 3.29    | 3.30   | 3.07  |
| Production and operating costs (\$/boe) <sup>(6)</sup>              | 15.53   | 14.00  | 13.93 |
| Offshore transportation (5/boe) <sup>(3)</sup>                      | 0.16    | 0.22   | 0.22  |
| Operating netback (\$/boe)  | 29.39   | 23.98  | 25.25 |
| Depletion, depreciation, amortization and impairment (\$/boe)       | 41.17   | 16.99  | 19.08 |
| Administration expenses and other (5/boe)                           | 3.90    | 3.57   | 3.13  |
| Earnings (loss) before taxes (\$/boe)                               | (15.68) | 3.42   | 3.04  |
| Operating netbacks by commodity                                     | (13133) |        |       |
| Crude Oil & NGL's Total <sup>7)</sup>                               |         |        |       |
| Sales volume (mboe/day)   | 206.5   | 214.7  | 233.0 |
| Gross revenue (\$/boe)(6)   | 52.28   | 42.16  | 46.09 |
| Royalties (\$/boe)  | 3.81    | 3.92   | 3.92  |
| Production and operating costs (\$/boe)(6)                          | 18.42   | 16.30  | 15.36 |
| Offshore transportation (\$/boe) <sup>(3)</sup>                     | 0.23    | 0.30   | 0.31  |
| Operating netback (\$/boe)  | 29.82   | 21.64  | 26.50 |
| Conventional Natural Gas Total <sup>(7)</sup>                       |         |        |       |
| Sales volume (mmcf/day)   | 500.9   | 507.0  | 539.1 |
| Gross revenue ( $s/mcf$ ) <sup>(7)</sup>                            | 6.44    | 6.64   | 5.52  |
| Royalties (\$/mcf)  | 0.33    | 0.29   | 0.15  |
| Production and operating costs (\$/mcf) <sup>(6)</sup>              | 1.40    | 1.36   | 1.70  |
| Operating netback (\$/mcf)  | 4.71    | 4.99   | 3.67  |
| Thermal Development   | 7071    | 1.55   | 3.07  |
| Lloydminster Thermal  |         |        |       |
| Bitumen   |         |        |       |
| Sales volumes (mbbls/day)   | 80.5    | 76.8   | 77.1  |
| Gross revenue (\$/bbl)(6)   | 52.11   | 35.39  | 40.53 |
| Royalties (\$/bbl)  | 2.93    | 2.41   | 2.76  |
| Production and operating costs (\$/bbl)(6)                          | 12.51   | 10.54  | 10.21 |
| Operating netback (\$/bbl)  | 36.67   | 22.44  | 27.56 |
| Tucker Thermal  |         |        | 27.50 |
| Bitumen   |         |        |       |
| Sales volumes (mbbls/dav)   | 23.7    | 22.4   | 21.9  |
| Gross revenue (5/bbl) <sup>(6)</sup>                                | 49.99   | 29.76  | 37.73 |
| Royalties (\$/bbl)  | 1.91    | 1.82   | 0.90  |
| Production and operating costs (\$/bbl) <sup>(6)</sup>              | 10.59   | 11.12  | 9.84  |
| Operating netback (\$/bbl)  | 37.49   | 16.82  | 26.99 |
| Sunrise Energy Project  |         |        |       |
| Bitumen   |         |        |       |
| Sales volumes (mbbls/day)   | 24.6    | 25.0   | 20.1  |
| Gross revenue (\$/bbl) <sup>(6)</sup>                               | 37.85   | 14.50  | 29.79 |
| Royalties (\$/bbl)  | 1.42    | 1.36   | 0.77  |
| Production and operating costs (\$/bbl) <sup>(6)</sup>              | 15.52   | 14.43  | 16.91 |
| Operating netback (\$/bbl)  | 20.91   | (1.29) | 12.11 |
| Thermal Development Bitumen Total                                   |         | ,      |       |
| Sales volumes (mbbls/day)   | 128.8   | 124.2  | 119.1 |
| Gross revenue (\$/bbl) <sup>(7)</sup>                               | 49.00   | 30.17  | 38.20 |
| Royalties (\$/bbl)  | 2.45    | 2.09   | 2.08  |
| Production and operating costs (\$/bbl) <sup>(6)</sup>              | 12.73   | 11.43  | 11.27 |
| Operating netback (\$/bbl)  | 33.82   | 16.65  | 24.85 |

| Operating Netback Analysis (continued)  | 2019          | 2018   | 2017   |
|---|---------------|--------|--------|
| Non - Thermal Development   |               |        |        |
| Medium Oil  |               |        |        |
| Sales volumes (mbbls/day)   | 1.5           | 1.9    | 2.1    |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | 57.29         | 43.91  | 48.30  |
| Royalties (\$/bbl)  | 3.14          | 2.31   | 2.41   |
| Heavy Oil   |               |        |        |
| Sales volumes (mbbls/day)   | 30.2          | 36.8   | 43.5   |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | 54.70         | 39.25  | 43.41  |
| Royalties (\$/bbl)  | 5.08          | 3.86   | 4.42   |
| Conventional Natural Gas  |               |        |        |
| Sales volumes (mmcf/day)  | 15.7          | 19.6   | 24.6   |
| Gross revenue (\$/mcf) (6)  | 1.31          | 1.66   | 2.02   |
| Royalties (\$/mcf)  | 0.08          | 0.07   | 0.11   |
| Non - Thermal Development Medium Oil, Heavy Oil & Conventional Natural Gas Total                |               |        |        |
| Sales volumes (mboe/day)  | 34.4          | 42.0   | 49.7   |
| Gross revenue (\$/boe) <sup>(6)</sup>   | 51.27         | 37.18  | 41.04  |
| Royalties (\$/boe)  | 4.65          | 3.53   | 4.03   |
| Production and operating costs (\$/boe) <sup>(6)</sup>  | 31.85         | 26.67  | 22.21  |
| Operating netback (\$/boe)  | 14.77         | 6.98   | 14.80  |
| Western Canada  | <del>_</del>  |        |        |
| Crude Oil   |               |        |        |
| Light & Medium Oil  |               |        |        |
| Sales volumes (mbbls/day)   | 7.0           | 7.5    | 10.0   |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | 44.85         | 58.70  | 54.13  |
| Royalties (\$/bbl)  | 10.47         | 10.42  | 6.97   |
| Heavy Oil   |               |        |        |
| Sales volumes (mbbls/day)   | _             | _      | 0.9    |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | _             | _      | 42.14  |
| Royalties (\$/bbl)  | _             | _      | 4.86   |
| Western Canada Crude Oil Total  |               |        |        |
| Sales volumes (mbbls/day)   | 7.0           | 7.5    | 10.9   |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | 44.85         | 58.70  | 53.15  |
| Royalties (\$/bbl)  | 10.47         | 10.42  | 6.80   |
| Production and operating costs (\$/bbl) <sup>(6)</sup>  | 29.18         | 31.17  | 33.69  |
| Operating netback (\$/bbl)  | 5.20          | 17.11  | 12.66  |
| Conventional Natural Gas & NGLs   |               |        | 12.00  |
| NGLs  |               |        |        |
| Sales volumes (mbbls/day)   | 12.7          | 12.0   | 10.5   |
| Gross revenue (\$/bbl) <sup>(6)</sup>   | 23.38         | 35.71  | 32.08  |
| Royalties (\$/bbl)  | 3.44          | 9.58   | 10.16  |
| Conventional Natural Gas  | 3.44          | 9.36   | 10.10  |
|   | 201.0         | 271.4  | 2526   |
| Sales volumes (mmcf/day)  | 281.8<br>1.74 | 1.80   | 353.6  |
| Gross revenue ( <i>\$/mcf</i> ) <sup>(4)(6)</sup> Royalties ( <i>\$/mcf</i> ) <sup>(4)(5)</sup> |               |        | 2.31   |
| Western Canada Conventional Natural Gas and NGL Total <sup>2)</sup>                             | (0.02)        | (0.13) | (0.12) |
|   | 257.0         | 242.4  | 4166   |
| Sales volumes (mmcfe/day)   | 357.8         | 343.4  | 416.6  |
| Gross revenue (s/mcfe) <sup>(6)</sup>   | 2.20          | 2.67   | 2.77   |
| Royalties (\$/mcfe)   | 0.11          | 0.23   | 0.15   |
| Production and operating costs (\$/mcfe) <sup>(7)</sup>   | 1.70          | 1.66   | 2.02   |
| Operating netback (\$/mcfe)   | 0.39          | 0.78   | 0.60   |

| Operating Netback Analysis (continued)  | 2019  | 2018  | 2017  |
|---|-------|-------|-------|
| Atlantic  |       |       |       |
| Light Oil   |       |       |       |
| Sales volumes (mbbls/day)   | 16.4  | 21.4  | 34.0  |
| Gross revenue (\$/bbl)  | 86.44 | 95.97 | 71.69 |
| Royalties (\$/bbl)  | 8.15  | 7.90  | 6.75  |
| Production and operating costs (\$/bbl)   | 42.20 | 27.21 | 17.12 |
| Offshore transportation (\$/bbl)(3)   | 2.89  | 3.01  | 2.13  |
| Operating netback (\$/bbl)  | 33.20 | 57.85 | 45.69 |
| Asia Pacific – China  |       |       |       |
| Light Oil   |       |       |       |
| Sales volumes (mbbls/day)   | _     | _     | 5.3   |
| Gross revenue (\$/bbl)  | _     | _     | 72.08 |
| Royalties (\$/bbl)  | _     | _     | 5.08  |
| NGLs  |       |       |       |
| Sales volumes (mbbls/day)   | 7.4   | 8.4   | 7.0   |
| Gross revenue (\$/bbl)  | 67.28 | 72.77 | 59.50 |
| Royalties (\$/bbl)  | 3.82  | 4.21  | 3.38  |
| Conventional Natural Gas  |       |       |       |
| Sales volumes (mmcf/day)  | 171.0 | 184.8 | 152.9 |
| Gross revenue (\$/mcf)  | 14.02 | 13.73 | 13.29 |
| Royalties (\$/mcf)  | 0.80  | 0.80  | 0.74  |
| Asia Pacific – China Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> |       |       |       |
| Sales volumes (mboe/day)  | 35.9  | 39.2  | 37.8  |
| Gross revenue (\$/boe)  | 80.64 | 80.31 | 74.94 |
| Royalties (\$/boe)  | 4.55  | 4.67  | 4.33  |
| Production and operating costs (\$/boe)   | 5.43  | 4.59  | 6.16  |
| Operating netback (\$/boe)  | 70.66 | 71.05 | 64.45 |
| Asia Pacific – Indonesia (7)  |       |       |       |
| NGLs  |       |       |       |
| Sales volumes (mbbls/day)   | 2.5   | 2.5   | 0.6   |
| Gross revenue (\$/bbl)  | 88.91 | 95.67 | 77.79 |
| Royalties (\$/bbl)  | 13.75 | 14.96 | 12.32 |
| Conventional Natural Gas  |       |       |       |
| Sales volumes (mmcf/day)  | 32.4  | 31.2  | 8.0   |
| Gross revenue (\$/mcf)  | 9.87  | 9.81  | 9.51  |
| Royalties (\$/mcf)  | 1.10  | 1.07  | 1.03  |
| Asia Pacific – Indonesia NGLs & Conventional Natural Gas Total <sup>(2)</sup>       |       |       |       |
| Sales volumes (mboe/day)  | 7.9   | 7.7   | 1.9   |
| Gross revenue (\$/boe)  | 68.58 | 70.60 | 63.46 |
| Royalties (\$/boe)  | 8.86  | 9.15  | 8.08  |
| Production and operating costs (\$/boe)   | 8.39  | 10.04 | 12.59 |
| Operating netback (\$/boe)  | 51.33 | 51.41 | 42.79 |

| Gross revenue (\$/bbl)       —       —       —       72.08         Royalties (\$/bbl)       —       —       —       5.08         NGLs       —       —       —       —       5.08         Sales volumes (mbbls/day)       9.9       10.9       7.6       6.094 | Operating Netback Analysis (continued)                                      | 2019  | 2018  | 2017  |
|---|---|-------|-------|-------|
| Sales volumes (mbbls/day)       —       —       5.3         Gross revenue (\$/bbl)       —       —       72.08         Royalties (\$/bbl)       —       —       —       5.08         NGLs       —       —       —       —       5.08         Sales volumes (mbbls/day)       9.9       10.9       7.6       60.94         | Asia Pacific – Total <sup>(7)</sup>   |       |       |       |
| Gross revenue (\$/bbl)       —       —       —       72.08         Royalties (\$/bbl)       —       —       —       5.08         NGLs       —       —       —       —       5.08         Sales volumes (mbbls/day)       9.9       10.9       7.6       6.094         Gross revenue (\$/bbl)       72.70       77.94       60.94       4.08         Conventional Natural Gas       —       —       —       4.08       4.08         Gross revenue (\$/mbcl)       203.4       216.0       160.9       160.9       160.9       13.16       13.10                | Light Oil   |       |       |       |
| Royalties (\$/bbl)       —       —       5.08         NGLs       Sales volumes (mbbls/day)       9.9       10.9       7.6         Gross revenue (\$/bbl)       72.70       77.94       60.94         Royalties (\$/bbl)       6.31       6.64       4.08         Conventional Natural Gas       Sales volumes (mmct/day)       203.4       216.0       160.9         Gross revenue (\$/mct)       13.36       13.16       13.10         Royalties (\$/mct)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>27</sup> 43.8       46.9       39.7  | Sales volumes (mbbls/day)   | _     | _     | 5.3   |
| NGLs         Sales volumes (mbbls/day)       9.9       10.9       7.6         Gross revenue (\$/bbl)       72.70       77.94       60.94         Royalties (\$/bbl)       6.31       6.64       4.08         Conventional Natural Gas       203.4       216.0       160.9         Gross revenue (\$/mcf)       13.36       13.16       13.10         Royalties (\$/mcf)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>27</sup> 43.8       46.9       39.7   | Gross revenue (\$/bbl)  | _     | _     | 72.08 |
| Sales volumes (mbbls/day)       9.9       10.9       7.6         Gross revenue (\$/bbl)       72.70       77.94       60.94         Royalties (\$/bbl)       6.31       6.64       4.08         Conventional Natural Gas       203.4       216.0       160.9         Gross revenue (\$/mcf)       13.36       13.16       13.10         Royalties (\$/mcf)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>27</sup> 43.8       46.9       39.7  | Royalties (\$/bbl)  | _     | _     | 5.08  |
| Gross revenue (\$/bbl)       72.70       77.94       60.94         Royalties (\$/bbl)       6.31       6.64       4.08         Conventional Natural Gas       Sales volumes (mmcf/day)       203.4       216.0       160.9         Gross revenue (\$/mcf)       13.36       13.16       13.10         Royalties (\$/mcf)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>(2)</sup> Sales volumes (mboe/day)       43.8       46.9       39.7  | NGLs  |       |       |       |
| Royalties (\$/bbl)       6.31       6.64       4.08         Conventional Natural Gas       203.4       216.0       160.9         Gross revenue (\$/mcl)       13.36       13.16       13.10         Royalties (\$/mcl)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> 43.8       46.9       39.7  | Sales volumes (mbbls/day)   | 9.9   | 10.9  | 7.6   |
| Conventional Natural Gas         Sales volumes (mmcf/day)       203.4       216.0       160.9         Gross revenue (\$/mcf)       13.36       13.16       13.10         Royalties (\$/mcf)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> 43.8       46.9       39.7         Sales volumes (mboe/day)       43.8       46.9       39.7   | Gross revenue (\$/bbl)  | 72.70 | 77.94 | 60.94 |
| Sales volumes (mmcf/day)       203.4       216.0       160.9         Gross revenue (\$/mcf)       13.36       13.16       13.10         Royalties (\$/mcf)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> 43.8       46.9       39.7         Sales volumes (mboe/day)       43.8       46.9       39.7  | Royalties (\$/bbl)  | 6.31  | 6.64  | 4.08  |
| Gross revenue (\$/mct)       13.36       13.16       13.10         Royalties (\$/mct)       0.85       0.84       0.76         Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>(2)</sup> 39.7         Sales volumes (mboe/day)       43.8       46.9       39.7  | Conventional Natural Gas  |       |       |       |
| Royalties (\$/mcf) 0.85 0.84 0.76 Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> Sales volumes (mboe/day) 43.8 46.9 39.7   | Sales volumes (mmcf/day)  | 203.4 | 216.0 | 160.9 |
| Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> Sales volumes (mboe/day) 43.8 46.9 39.7   | Gross revenue (\$/mcf)  | 13.36 | 13.16 | 13.10 |
| Sales volumes (mboe/day) 43.8 46.9 39.7   | Royalties (\$/mcf)  | 0.85  | 0.84  | 0.76  |
|   | Asia Pacific Light Oil, NGLs & Conventional Natural Gas Total <sup>2)</sup> |       |       |       |
| 70.47   | Sales volumes (mboe/day)  | 43.8  | 46.9  | 39.7  |
| Gross revenue (5/60e) <b>/8.4/</b> /8./2 /4.38  | Gross revenue (\$/boe)  | 78.47 | 78.72 | 74.38 |
| Royalties (\$/boe) 5.34 5.40 4.52   | Royalties (\$/boe)  | 5.34  | 5.40  | 4.52  |
| Production and operating costs (\$/boe) 6.03 5.53 6.47  | Production and operating costs (\$/boe)                                     | 6.03  | 5.53  | 6.47  |
| Operating netback (\$/boe)         67.10         67.79         63.39  | Operating netback (\$/boe)  | 67.10 | 67.79 | 63.39 |

<sup>(1)</sup> The operating netback includes results from Upstream Exploration and Production and excludes results from Upstream Infrastructure and Marketing. Operating netback is a non-GAAP measure. Refer to Section 9.3 of the Management's Discussion and Analysis for disclosures on non-GAAP measures.

<sup>(2)</sup> Includes associated co-products converted to boe and mcf.

<sup>&</sup>lt;sup>(3)</sup> Includes offshore transportation costs shown separately from price received.

<sup>(4)</sup> Includes sulphur sales revenues/royalties.

<sup>(5)</sup> Alberta Gas Cost Allowance reported exclusively as gas royalties.

<sup>(</sup>a) Transportation expenses for Western Canada, Non - Thermal Development and Thermal Development has been deducted from both gross revenue and production and operating costs to reflect the actual price received at the oil and gas lease.

Reported production volumes and associated per unit values include Husky's working interest production from the BD Project (40%). Revenues and expenses related to the Husky-CNOOC Madura Ltd. joint venture are accounted for under the equity method for financial statement purposes.