









| | 2007 Actual | 2008 Actual | 2009 Actual |
|------------------------|----------------|----------------|----------------|
| Revenue | \$15.5 billion | \$24.7 billion | \$15.1 billion |
| Cash Flow | \$5.4 billion | \$5.9 billion | \$2.5 billion |
| Cash Flow per share | \$6.35 | \$7.00 | \$2.95 |
| Net Earnings | \$3.2 billion | \$3.8 billion | \$1.4 billion |
| Earnings per share | \$3.77 | \$4.42 | \$1.67 |
| Return on Equity | 30.1% | 28.9% | 9.8% |
| Total Debt | \$2.8 billion | \$2.0 billion | \$3.2 billion |
| Cash and Equivalents | \$0.2 billion | \$0.9 billion | \$0.4 billion |
| Total Debt net of Cash | \$2.6 billion | \$1.1 billion | \$2.8 billion |
| Debt to Cash Flow | 0.5 times | 0.3 times | 1.3 times |
| Debt to Capital | 19% | 12% | 18% |



















































